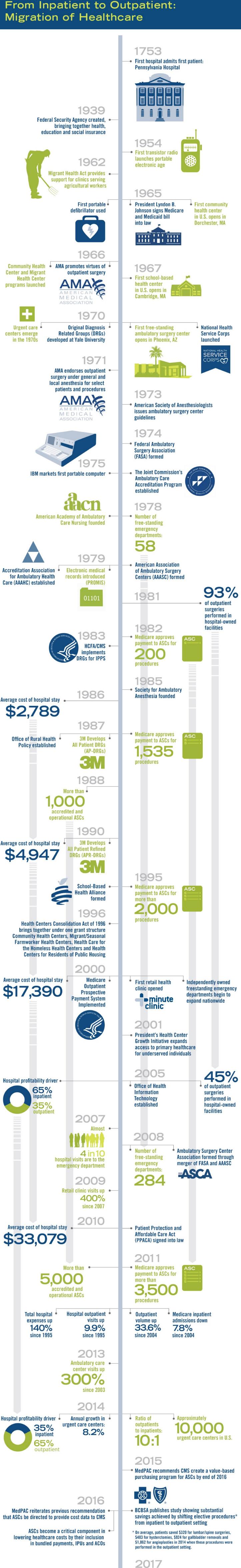
## AVANZA INTELLIGENCE Migration of Healthcare



of hospitals with ASCs have them

CMS adds cardiac • catheterization procedures

CMS adds coronary •

intervention procedures

structured as JVs with physicians

CMS adds cardiology

procedures to the **ASC-approved list** 

CMS adds total

CMS adds • total knees

CMS adds . total hips joint replacement procedures to the **ASC-approved list** 

> of hospitals expect outpatient volumes to increase

total shoulders All Rights Reserved © Avanza Healthcare Strategies

CMS adds •

of ASC's under partnership with

national operator

59%

of hospitals have an affiliation

with or ownership with an ASC

CMS launches tool for Medicare

patients to compare select ASC and HOPD procedure costs COVID-19

pandemic disrupts healthcare industry

of elective total joint arthroplasty patients experience same-day discharge, up from less than 1% in 2017

More than

accredited and

operational ASCs

of health system leaders would consider a joint venture in outpatient surgery

**American College of Cardiology** launches registry to track **ASC** cardiology procedures

With hands-on experience in hospital administration, surgery centers and community health centers, Avanza Healthcare Strategies provides strategic guidance focusing on outpatient services

We're In This Together

and population health strategies. We are uniquely qualified to help you strengthen your bottom line, turn healthcare's changing regulatory environment into strategic opportunities, and meet expectations for increased collaboration, better health outcomes and stricter cost containment. Sources: American College of Cardiology, American Hospital Association, Accreditation Association for Ambulatory Health Care, Ambulatory Surgery Center Association, Becker's Hospital Review, University of Pennsylvania Health System, California HealthCare Foundation, Centers