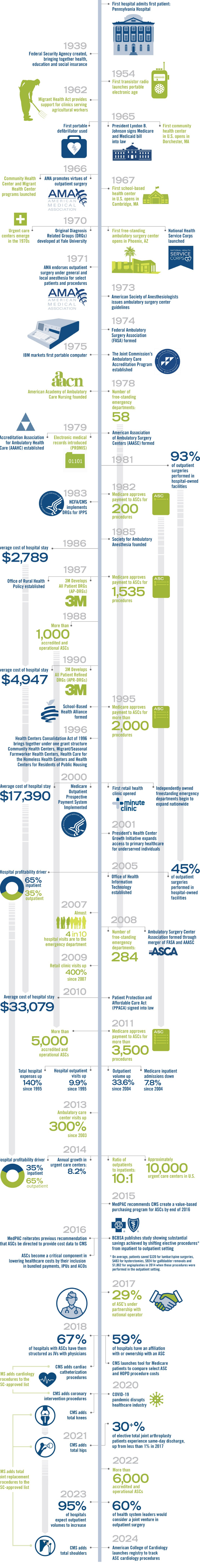


From Inpatient to Outpatient: Migration of Healthcare



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We're In This Together

With hands-on experience in hospital administration, surgery centers and community health centers, Avanza Healthcare Strategies provides strategic guidance focusing on outpatient services and population health strategies. We are uniquely qualified to help you strengthen your bottom line, turn healthcare's changing regulatory environment into strategic opportunities, and meet expectations for increased collaboration, better health outcomes and stricter cost containment.

Sources: American College of Cardiology, American Hospital Association, Accreditation Association for Ambulatory Health Care, Ambulatory Surgery Center Association, Becker's Hospital Review, University of Pennsylvania Health System, California HealthCare Foundation, Centers for Medical & Medicaid Services Health Industry Distributors Association, Health Insurance Association of America, Health Resources and Services Administration, IBISWorld, The Journal of Arthroplasty, Medicare Payment Advisory Commission, National Hospital Ambulatory Medical Care Survey, RAND Corporation, Regent Surgical Health, SG2, University of Maryland Medical Center, Becker's ASC Review, and Avanza Intelligence Hospital Leadership ASC Survey